

Lancashire County Council

Education and Children's Services Scrutiny Committee

Thursday, 11th March, 2021 at 10.30 am in Teams Virtual Meeting - Teams

Agenda

Part I (Open to Press and Public)

No. Item

1. Apologies

2. Disclosure of Pecuniary and Non-Pecuniary Interests

Members are asked to consider any Pecuniary and Non-Pecuniary Interests they may have to disclose to the meeting in relation to matters under consideration on the Agenda.

3. Minutes of the special meeting held on 2 February 2021 and the ordinary meeting held on 9 February 2021 (Pages 1 - 8)

4. Update on Family Safeguarding model (Pages 9 - 14)

5. Overview and Scrutiny Work Programme 2020/2021 (Pages 15 - 20)

6. Urgent Business

An item of urgent business may only be considered under this heading where, by reason of special circumstances to be recorded in the Minutes, the Chair of the meeting is of the opinion that the item should be considered at the meeting as a matter of urgency. Wherever possible, the Chief Executive should be given advance warning of any Member's intention to raise a matter under this heading.

7. Date of Next Meeting

The next meeting of the Education and Children's Services Scrutiny Committee will be held on Tuesday 8 June 2021 at 10.30am at County Hall, Preston.

L Sales
Director of Corporate Services

County Hall
Preston

Lancashire County Council

Education and Children's Services Scrutiny Committee

Minutes of the Meeting held on Tuesday, 2nd February, 2021 at 2.00 pm in Teams Virtual Meeting - Teams

Present:

County Councillor Andrea Kay (Chair)

County Councillors

M Dad	S Malik
Mrs S Charles	J Mein
A Cheetham	E Nash
S Clarke	J Purcell
J Eaton BEM	P Rigby
A Gardiner	M Salter
N Hennessy	

Co-opted members

Dr Sam Johnson, Representing CE Schools

County Councillor Paul Rigby replaced County Councillor Peter Steen for this meeting.

1. Apologies

Apologies were received from County Councillor John Potter, Mrs Janet Hamid and Simon Smith.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

None were disclosed.

3. Shaping Care Together programme: transforming community and hospital services in West Lancashire, Southport and Formby

Trish Armstrong-Child, Chief Executive Officer, Southport and Ormskirk Hospital NHS Trust; Jackie Moran, Director of Integration & Transformation, West Lancashire Clinical Commissioning Group; and Anna Collins, PH5.0 Consulting, were welcomed to the meeting.

The report presented explained that the process to gather views and experiences about local health and care services to help shape how they could be delivered in the future for the people of West Lancashire, Southport and Formby had begun. This was being led by a partnership of NHS organisations in these areas known

as the Shaping Care Together programme. This was a listening exercise and not a formal consultation. The programme was at an early stage and no decisions had been made. The committee was also given a presentation on the programme.

The programme's vision was to ensure that care would be integrated with other services so that when patients went home they were supported by the services they needed. It was also to make sure that people only accessed the most appropriate services when they needed to and that services were accessible and effective with skilled staff available to meet their needs.

The Covid-19 pandemic highlighted the need to think differently about delivering services and provided an opportunity to trial new ways of providing care, such as digitally.

One of the challenges for the programme was the issues with workforce recruitment and retention. Another challenge was the growing demand for NHS services in and out of hospital. There were financial issues regarding maintaining some services and increasing levels of long-term conditions in the area.

One of the key areas of focus for the programme was services for children, including those with complex needs.

From Winter 2020, the programme had entered its 'Listening Phase,' which focused on engagement with the public as the first step to improving care services. Beginning in January 2021, members of the public were asked to get involved with the programme via a dedicated website or telephone line. In the near future, virtual workshops and discussion groups would be organised.

An external communications team had been advising the programme to ensure that every possible and effective means of communicating with the public was explored. Monthly Board meetings were also held to review the programme's progress.

The following comments, suggestions and questions were noted:

- The Lancashire Parents and Carers Group were an active voice in the area for children and young people with special educational needs and disabilities and should be approached for their views on the programme.
- Approaching schools and consulting with head teachers and school council groups was also suggested. Members were informed that there was now a recently formed council of head teachers across West Lancashire which the local NHS had been engaging with.
- With the help of Healthwatch Lancashire and the Council for Voluntary Services (CVS) a child friendly version of the briefing document was currently being developed as well as hosting workshops to help obtain the views of the children and young people.

- Consideration was being given to how the Trust could access resources from other providers or even establish shared roles across providers to help alleviate recruitment issues. The Trust was small by comparison with other University or Teaching Hospitals in the area and in some cases had limited workforce when covering two sites. In particular some services only had one or two doctors employed which could have adverse effects on provision if there were absences for any given reason.
- West Lancashire Clinical Commissioning Group had been working with West Lancashire College to encourage young people to enter the NHS as a vocation.
- The restoration and recovery of the NHS from the pandemic would help to inform how services could be delivered in the future.
- It was acknowledged that more younger people in West Lancashire were turning up at A&E by comparison with other parts of Lancashire and that this was probably an indication that there wasn't sufficient service provision out of hospital for children that needed to be developed. An increase in younger people in crisis was also observed after the first wave of the pandemic.
- A number of areas to engage and seek views of children and young people were suggested. These included:
 - Facebook and running polls
 - Liaising with Parent and Carer Groups
 - Lancashire County Council Corporate Parenting Board
 - Foster Parents
 - School Councils
 - Lancashire County Council Youth Council
 - Local newspapers
 - Doctors' surgeries and dentists
 - Sports and football clubs
- Some of these various channels of engagement were already being looked at and young people were being encouraged to share their stories and experiences. The local NHS was also considering how to encourage young people to create their own content (user generated content) such as videos and to share them via current social media platforms. The intention being to share their experiences and stories.
- Having a competition between schools might encourage young people to take part in sharing their experiences. This could be uploaded to the Lancashire Schools' Portal for circulation. The timing of this would need further consideration.

Resolved: That the report on the progress of the Shaping Care Together programme be noted.

4. Urgent Business

There were no items of Urgent Business.

5. Date of Next Meeting

The next virtual meeting of the Education and Children's Services Scrutiny Committee would take place on Tuesday 9 February 2021 at 10.30am.

L Sales
Director of Corporate Services

County Hall
Preston

Lancashire County Council

Education and Children's Services Scrutiny Committee

Minutes of the Meeting held on Tuesday, 9th February, 2021 at 10.30 am in Teams Virtual Meeting

Present:

County Councillor Andrea Kay (Chair)

County Councillors

M Dad	J Mein
Mrs S Charles	E Nash
A Cheetham	J Potter
S Clarke	J Purcell
J Eaton BEM	M Salter
A Gardiner	D T Smith
N Hennessy	P Steen
S Malik	

Co-opted members

Dr Sam Johnson, Representing CE Schools

1. Apologies

Apologies were received from Mrs Janet Hamid, Co-Optee Voting Member, representing Parent Governors for Secondary Schools.

2. Disclosure of Pecuniary and Non-Pecuniary Interests

County Councillor Peter Steen declared a non-pecuniary interest as he was a governor of Bacup Maintained Nursery.

County Councillor Jennifer Mein declared a non-pecuniary interest as she was a governor at Ribbleton Avenue Infant and Nursey School, St. Ignatius Primary School and Preston College.

3. Minutes of the meeting held on 13 January 2021

Resolved: The minutes from the meeting held on 13 January 2021 were confirmed as an accurate record.

4. Early Years sector – impact on private providers supporting vulnerable children and families

The Chair welcomed to the meeting Edwina Grant, Executive Director Education and Children's Services; Andrew Cadman, Interim Head of Early Years; and

Peter Hindle, Representing Private, Voluntary and Independent (PVI) Early Years Sector.

A presentation was delivered on the Early Years Sector and the impact on private providers supporting vulnerable children and families.

The committee was informed that Lancashire had 1407 Early Years providers but the county received a historically low rate of Department for education funding for 2, 3 and 4 year olds. A key priority for the Early Years Service was to address the schools attainment levels.

Early Years providers continued to operate in a challenging financial climate. The Schools Forum had agreed a one-off payment to assist with PPE supplies. It was noted that there was a reduced take up of 2 year old Early Education Funding especially in areas of deprivation. An enhanced action plan would be delivered to reflect local demands for Early Education Funding.

The Early Years strategy was approved in November 2020 and would last until November 2023. Outcome measures would be sourced and populated to drive the strategy forward.

A key priority for the Early Years Service was to improve the low ' Good Level of Development ' score for children transferring from Early Years settings to formal education.

A consultation would hopefully be launched at the end of February 2021 looking at future delivery models for Maintained School nurseries. Private, voluntary and independent providers as well as Maintained Nursery Schools would be consulted on the financial vision for the whole sector.

Peter Hindle read a statement to paint a picture of the state of the PVI sector to the committee.

It was stated that the Private, Voluntary and Independent Early Years Sector (PVI) faced pressures from underfunding, increasing child needs, recruitment challenges and the Covid pandemic.

The PVI sector had responded well during the pandemic. The sector had been open for key workers and vulnerable children in the first lock down and then fully open for all, in the second and third lockdowns. It was noted however the PVI sector workforce were on or just above minimum wage leading to staff leaving the sector. PVI sector settings in deprived areas were considered most at risk now.

A lot of parents were not taking the opportunity to engage in childcare despite it being safer than many other activities. The sector was seeing low occupancy and missed opportunities for child development. The sector was also seeing an increasing number of children with special needs.

Comments and questions raised were as follows:

- The national trend showed that there were now less PVI providers delivering services. Recently the overall number of registered placings in Lancashire had remained stable. Ofsted data on the closures and openings of PVI providers could be provided to members in the future.
- The committee was informed that there was high quality childcare being delivered in Lancashire.
- If there was a drop off in two year old children taking up places this would have an impact on them when they moved into primary education. Lancashire must respond to the immediate challenges of the transition from the Early Years Sector into formal education.
- The 'Good Level of Development' measurement of the children would no longer be mandatory from September 2021. It would then be up to the schools to decide how they measured children from the Early Years Sector. In terms of funding, the early years sector required both a catch-up payment as well as a minimum wage increase.
- Funding was a challenge for the sector.. There was only a one-year funding in 2020 for Lancashire's maintained nurseries.
- Lancashire County Council had committed itself to engage with the PVI sector regarding supporting children with Special Educational Needs.
- When a child arrived at an Early Years setting, early intervention was vital. Capturing all the information about the child and the family was important.
- It was important that the Early Help Team worked closely with Early Years providers.
- Lancashire County Council and the Schools Forum showed a great deal of recognition for what the Early Years Sector did.
- It was suggested that Mr Hindle's statement be used to formulate the basis of a letter to write to the Secretary of State for Education and all Lancashire MPs to highlight the circumstances currently faced by the early years sector and the need for equitable funding.

Resolved: That the Education and Children's Services Scrutiny Committee recommends that the Cabinet Member for Children and Young People and Schools give consideration to writing to the Secretary of State for Education and all Lancashire MPs to highlight the circumstances currently faced by the early years sector and the need for equitable funding.

5. Overview and Scrutiny Work Programme 2020/2021

The Committee received a report which provided information on the single combined work programme drafted for all of the Lancashire County Council scrutiny committees.

Resolved: That the report presented be noted.

6. Urgent Business

There were no items of Urgent Business.

7. Date of Next Meeting

The next virtual meeting of the Education and Children's Services Scrutiny Committee would take place on Thursday 11 March 2021 at 10.30am.

L Sales
Director of Corporate Services

County Hall
Preston

Education and Children's Services Scrutiny Committee

Meeting to be held on Thursday, 11 March 2021

Electoral Division affected: (All Divisions);
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Update on Family Safeguarding model

Contact for further information:

Sharon Hubber, Director of Children's Social Care

sharon.hubber@lancashire.gov.uk

Executive Summary

This report is a follow up report arising from the former Children's Services Scrutiny Committee meeting held on 15 January 2020 when it considered a report on the Neglect Strategy. Lancashire County Council launched the new Family Safeguarding model on the 11th February 2021.

To support the implementation of the Model it was necessary to remodel the whole Children's social care department. This took place on the 4th January 2021 allowing for the staff and management to be in place ready for the full launch on the 11th February. This is the date the evaluation of the Family Safeguarding model began. The evaluation is being undertaken by 'The What Works Centre' who were commissioned by the Department for Education and will conclude in 2023.

Our official launch took place on the 1st March, this was a virtual event that was opened by the leader of the council with several speakers who are both external and internal. The purpose of the launch was to ensure all partners are aware of the implementation and provided staff an opportunity to say how it feels to be in the new structure and what they are hoping to achieve.

Recommendation

The Education and Children's Services Scrutiny Committee is asked to note the progress of the Model and how the service will move forward following implementation.

Background and Advice

Family safeguarding is a new way of working with families so that they can stay together, and children where possible can remain safely at home. The Family Safeguarding team is made up of a wide range of professionals, multi-agency teams tackling domestic abuse, parental mental health, and substance misuse to improve children's lives. The teams work with and alongside families supporting them in a strengths-based way, using Motivational Interviewing, which is a new approach to social work that creates sustainable behavioural change in parents. The new teams

are supported by systems that reduce bureaucracy as well as a dedicated team coordinator, this frees up practitioners to spend more time with families.

Family Safeguarding was developed in Hertfordshire five years ago and was evaluated to demonstrate excellent outcomes for families including fewer children coming into care and a reduction in attendances at A & E, and in call outs by the police. Lancashire undertook a bid process and were successful in securing £6.3 million pounds.

A Lancashire Family Safeguarding programme team was established and has ensured that the foundations for Family Safeguarding are in place and that we were able to go live on the 11th February.

Family Safeguarding has been introduced as part of the transformation of children's services within Lancashire that has meant investing significantly in Early Help, developing teams around the school, and moving from Localities to Functions.

We are ensuring that children in care have secure and stable homes and that we invest in our ongoing support for Care Leavers.

The whole service is ambitious to deliver the best quality 'good and outstanding' service, to listen to Lancashire children, young people and their families and carers, and to work in a way that builds on Families strengths.

Developing the Service

A Lancashire Family Safeguarding Partnership Board has been established to have strategic oversight of the development and delivery of Family Safeguarding.

An Operational Lancashire Family Safeguarding Board oversees the development of practice. This Board is comprised of all partners ensuring practitioners from across the spectrum are working in partnership but retaining accountability.

A comprehensive training programme has been delivered to managers and frontline practitioners to equip them to deliver Family Safeguarding. We have worked with the Hertfordshire National Family Safeguarding team over the last year to get staff ready for Family Safeguarding.

To date (February 2021), 339 staff have completed a two-day Motivational Interviewing (MI) training course followed by a range of practice development sessions. 1710 staff have attended practitioner workshops delivered by Hertfordshire County Council, which range from reflective auditing, thresholds and leading multi-disciplinary teams.

Recruitment to the Family Safeguarding workforce has taken place alongside the remodelling of Children's services. The recruitment of a Head of Service, Senior Managers, Team Managers, Consultant Social Workers, Social Workers and Team Coordinators has been successful.

The recruitment of the specialist Adult Workers has been coordinated by the Programme team. We have recruited domestic abuse workers; substance misuse workers and we anticipate that the recruitment of mental health workers will be completed by mid-March 2021.

A Quality Assurance Framework is being developed which will clearly demonstrate the anticipated outcomes of Family Safeguarding.

At the moment, Covid-19 is impacting on the numbers of children being referred to children's social care and there is a national reduction of children entering the care system, and an increase in the length of Care Proceedings. Therefore, findings will not be straightforward. We anticipate an increase in demand as children return to school and as lockdown is ended, we do however believe that Family Safeguarding will reduce the number of children entering the care system, as more children remain safely with their families.

Participation has been an important part of the establishing of the system, recruitment has included children, young people, or people with lived experience to identify questions or scenarios, or they have joined panels or interviewed staff separately.

We are developing The Family Forum a space for families to feed back to us about the services they have received and to shape future services.

A reference group also exists for front line staff to share their experiences with the Head of Service and the Principal Social Worker.

Implementation

On the 11th February 2021, the service went live, with 21 Family Safeguarding Teams in place across the County. The teams sit within the ICS (Integrated Care System) Health Boundaries, within District Council footprints.

Each team consists of a Team Manager, a Consultant Social Worker, 5 Social Workers, a Team Coordinator, and the Adult Specialist Workers in Domestic Abuse, Substance Misuse and Mental Health these posts are available across two teams. The teams are managed by Senior Managers who manage teams in the north, east, central and south areas of the County.

Families will begin to see the difference in the way we work, there will be less emphasis on what families are not able to do and a real drive to support them to understand how they can be more effective parents. There will be less bureaucracy, guiding intervention and the model will support social workers to undertake more relationship based practice.

Families will see that we are changing our behaviour supporting them to understand they can accept the support on offer. We will focus on working with resistance developing parent's strengths.

Multi agency teams will be working together to tackle domestic abuse, parental mental health and substance misuse. We know that addressing these issues and supporting parents to accept support improves children's lives. The teams will have group supervision and group work programmes for families.

Communication

There has been excellent media coverage facilitated by the corporate communications team, with television, radio, and local and national press.

The Lead Member and the Executive Director have given interviews, as well as creating videos for staff.

The Lancashire Family Safeguarding Twitter page, and internal website now exist. We are determined to publicise Lancashire Family Safeguarding and build its profile in order to sell Children's social care as an ideal place to come and work in this exciting and innovative way with reduced caseloads of 15, and in doing so seek to reduce our reliance on agency social workers.

The teams themselves are full of enthusiasm for Family Safeguarding and welcome the opportunity to work in a strength-based way alongside families, and they welcome the training support and additional resources.

The frontline worker group completed an anonymous questionnaire which said that they felt fully supported by their managers they scored their support 9.8 out of 10.

Family Safeguarding is still being implemented, we have a 100-day plan and view Lancashire Family Safeguarding as a service that is being developed and grown. We will be better able to deliver the full model when all the Specialist Adult workers are established in the teams, and the new ways of working are fully embedded, but we are well on the way to ensuring better outcomes for Lancashire families.

Consultations

Finance – Nothing to add

Legal – Nothing to add

HR - The recruitment of the specialist Adult Workers has been coordinated by the programme team; there have been some challenges due to external factors such as changes that are taking place within the Probation Service. Domestic Abuse Workers have been recruited as have the majority of the substance misuse workers. It is anticipated that recruitment of Mental Health workers will be completed by the end March 2021.

Implications:

This item has the following implications, as indicated:

Risk management

As a County Council we alongside partners have committed to working with families in a very different manner than we have in the past. The new model is strength based and at the heart of the model is the belief that families want to do the right thing for their children. This will include reducing the numbers of children who are admitted to care and being made subject of a child protection plan. For some this may be concerning as the numbers will reduce, we will need to work hard with partners, the judiciary and Children and Family Court Advisory and Support Service (CAFCASS) to support families to remain together and manage risk within the home.

Local Government (Access to Information) Act 1985

List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

N/A

Education and Children's Services Scrutiny Committee

Meeting to be held on Thursday, 11 March 2021

Electoral Division affected: (All Divisions);
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Overview and Scrutiny Work Programme 2020/21

(Appendix 'A' refers)

Contact for further information:

Samantha Parker, 01772 538221, Senior Democratic Services Officer (Overview and Scrutiny), sam.parker@lancashire.gov.uk

Executive Summary

This report provides information on the single combined work programme drafted for all of the Lancashire County Council scrutiny committees. A copy of this work programme is set out at Appendix A.

Recommendation

The Education and Children's Services Scrutiny Committee is asked to review and agree the work programme items for the committee (as at Appendix A).

Background and Advice

The Covid 19 pandemic has required members and officers to work differently and the wider context has also meant that priorities have changed or shifted in emphasis.

The work programme for this year has been combined with the other scrutiny committees given that the primary focus of the scrutiny work programme as a whole is dedicated to the response to the Covid 19 pandemic. For the Education and Children's Services Scrutiny Committee, the emphasis is on the impact to services supporting children and young people and the lessons learnt as the county council moves forward.

To enable the committee to have the time to review and scrutinise the key areas highlighted in the work programme, it is recommended where possible that one substantive item is tabled per meeting. However, it is important to note that the work programme needs to be flexible in order to accommodate any urgent items that may arise. In addition, the work programme will form a standing item on the committee meeting agenda for regular review and to ensure it is still fit for purpose.

To further enhance the work programme, members are asked to reflect on key discussion areas or questions they would like to consider for each of the topic areas.

This will ensure that the senior officers have a clear focus in order to provide the relevant information.

Further to this, members are asked to consider who they would like to invite to future meetings to help provide a more holistic picture for scrutiny to understand the challenges and produce meaningful but achievable recommendations.

Members are asked to review and agree the work programme items for the committee (as at Appendix A).

Consultations

NA

Implications:

This item has the following implications, as indicated:

Risk management

This report has no significant risk implications.

Local Government (Access to Information) Act 1985 List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

NA

Overview and Scrutiny Work Programme 2020-2021

Scrutiny Committee					
Month		Education and Children's Services	External	Health	Internal
	June			<ul style="list-style-type: none"> Update from the ICS on NHS Cells for Lancashire and digital and engagement with local people. Temporary changes to clinical services across the ICS during the COVID-19 pandemic 	
	July	Response to the COVID 19 pandemic in Lancashire - perceptions of the experiences of children and young people, and headlines from the operation of service during the COVID-19 emergency period.	Strengthening flood risk management and preparedness		<ol style="list-style-type: none"> RIPA annual report The impact of Covid 19 on county council services Highways – challenges faced following pandemic and resuming 'normal' work programmes
	September	<ul style="list-style-type: none"> Education: <ul style="list-style-type: none"> - What powers do we have as a county council/what can we do to support schools and parents. - Position update on the wider reopening of schools Schools Causing Concern Task Group report – response to recommendations SEND Ofsted inspection report Review of work programme 		<ul style="list-style-type: none"> Adult social care – winter preparations (Supporting the social care sector including domiciliary care workers) NHS 111 First 	Covid 19 – what comes next? Including building pan-Lancashire working and Democratic involvement in resilience forums and maintaining democratic leadership during a crisis

Appendix 'A'

	October	Children's Social Care - protecting vulnerable/valuable children – plans in place to manage spikes in referrals. Child poverty increase and the impact on the demand on social care	<ul style="list-style-type: none"> • Universal credit – Citizens Advice • Decarbonisation pathway – Lancashire, Electricity North West and Cadent Gas 		
Month	November	Education – digital poverty and lesson learned. Digital aspirational views – turning challenge into opportunity.		<ul style="list-style-type: none"> • Suicide prevention in Lancashire • LCC Adult Social Care Winter Plan 	Speeding Traffic and the lack of enforcement
	December	Impact of the pandemic on children and young people's mental health – plans in place to support and an update on CAMHS including managing increase in contacts, anxiety of YP on return to school and availability of more online support		NHS Test & Trace and Community Testing	
	January	Early Help – Update on the Lancashire offer	<ul style="list-style-type: none"> • Strengthening flood risk management and preparedness – update on implementing recommendations. 		Covid 19 – Further update following the update provided at the September 2020 meeting
	February	<ul style="list-style-type: none"> • Early Years sector – impact on private providers supporting vulnerable children and families (including update on the 		<ul style="list-style-type: none"> • Shaping Care Together briefing on the transformation of community and hospital services for adults in West Lancashire and Sefton areas 	

		<p>EY Strategy and School Improvement Model)</p> <ul style="list-style-type: none"> Shaping Care Together briefing on the transformation of community and hospital services in West Lancashire and Sefton areas (Special Meeting 2 Feb 2021 pm) 			
	March	<p>**Family Safeguarding Model – update on implementation of model in Oct/Nov 2020</p>	<ul style="list-style-type: none"> Flood Risk Management Strategy - tbc Rapporteur report – Universal Credit - tbc 	<ul style="list-style-type: none"> New Hospitals Programme: Lancashire and South Cumbria (previously known as Health Infrastructure Plan – Phase 2) 	Staff Wellbeing and Welfare
	April	<p>**SEND: Lancashire Breaktime update SEND Accelerated Progress Plan update Progress update on Pupils in special schools with medical conditions task group recommendations</p> <p>Schools causing concern task group - update on recommendations</p>	<ul style="list-style-type: none"> Universal Credit – Welfare Rights Service update (tbc) Review of Community Safety Partnerships Governance arrangements 	-	<p>Scrutiny of the Council's response to the Government's call for local councils to invest in street safety</p> <p>RIPA Annual Report</p>

Appendix 'A'

Other Topics	<p>Topics from work programmes 2019/20 not scheduled</p>	<p>Participation strategy update Road safety Independent children's homes Getting to Good plan update NEET SEN equipment in schools School transport Maintained nurseries update Parking at schools Childhood immunisation programme 0-19 Healthy Child programme Lancashire schools attainment report (standing item) CAMHS Redesign in Lancashire and South Cumbria – progress report (tbc)</p>	<p>Lancashire energy strategy Review of Community Safety Partnerships and governance arrangements (2021 tbc) Greater Lancashire plan LCC Carbon Plan/Internal Energy and Water Management Policy Canal & Rivers Trust (tbc)</p> <p>LEP – response to the pandemic – economic recovery plan incorporating 'green' principles Impact of pandemic on road safety and lessons learnt</p>	<p>Urgent Mental Health Pathway Transforming Care (Calderstones) Social Prescribing Tackling period poverty Delayed transfers of care Stroke Programme Vascular, head and neck Review of Primary Care Networks and Neighbourhoods Disabled Facilities Grants Housing with Care and Support Strategy 2018-2025 – tbc 2021 Healthcare Infrastructure Programme (HiP2) – tbc 2021 Update on The Future of Hospital Services in Central Lancashire Task and Finish Group activity NHS 111 First – update Health System Reforms</p>	<p>Youth Employment and Skills – impact on youth as one of the hardest hit groups during the pandemic (consideration to be given to which scrutiny committee will be most relevant to consider this topic)</p> <p>Economic and Social Recovery</p> <p>How county councillors can work better with officers</p> <p>Drainage issues in general</p> <p>Local Government Funding and Income Generation Task Group</p> <p>Update on Reducing Single Use Plastics in Lancashire</p>
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